

CITY OF NORTH ADAMS, MASSACHUSETTS

Office of the Mayor
Richard J. Alcombright

June 22, 2010

#42-a

To: North Adams City Council
Re: FY2011 Budget

Dear Honorable Members:

I respectfully submit the FY2011 Budget for the City of North Adams in the amount of \$35,930,626.

Over the past several weeks, the Finance Committee has completed a thorough review of this document. Additionally, they have met with several department heads, as well as both superintendents from the North Adams Public School and McCann Technical School systems.

There are several changes in the format of the budget with the biggest change showing FY2009 "actual" expenditures. The major financial differences in this year's budget are the increases in the Health Insurance and Medex line items as well as the inclusion of the Hoosac Water Quality District assessment.

As you all know, this budget is out of balance with anticipated revenues in excess of \$900,000. I will not know the exact shortfalls until the state passes their budget and releases final aid figures. To balance the budget, I will be filing special legislation that will allow us to use our Sale of Land Account to pay some of our interest and debt line items.

As you also know, I have been working diligently with our financial team as well as hand in hand with the Department of Revenue to establish the most austere budget presented to council in many years. All salary and expense items are based on actual expenditures. My approach is as close to zero-based budgeting as it can be whereby we first established anticipated revenues and then challenged departments to come in with budgets that accurately reflect expenditures.

We have spent hours trying to project local receipts as well as trying to find ways to consolidate and streamline processes. We will continue these efforts as we move forward utilizing both our FY2010 fiscal audit recommendations as well as the findings of the Financial Management Review that I commissioned through the Department of Revenue. Results of that review should be available to us by the end of August.

On the revenue side, I have been working with the Finance Committee as well as our finance team at City Hall to assure our revenues can meet projected expenses. The facts surrounding our revenue woes are as follows:

- Continued state cuts in both local and school receipts. This year our cuts were 4% or approximately \$723,000 making our total cuts in state aid close to 15% over the past three fiscal years, or approximately \$2,654,000.
- Failure to meet budgeted local receipts numbers over the past two fiscal years.
- Over utilization of reserve accounts to balance the budget, while leaving significant tax levy on the table.
- The state guidelines for free cash and stabilization, is 3-5% of operating budget. Our free cash and stabilization accounts represent less than 1% or approximately \$300,000.

Due to the above coupled with the need to amortize more than \$800,000 on our FY2011 recapitulation sheet as a result of the Medical Insurance Trust settlement, and finding ourselves some \$900,000 short of projected expenses, the following must be done to allow us to balance our budget.

- Department of Revenue mandate that we tax to our full levy capacity. This will equate to an increase of approximately 10% on the residential tax rate.
- Reduction of the budget (interest and debt) at some point during the fiscal year and utilizing the city's Land Sale Reserve Account to pay those commitments (upon acceptance by the state of special legislation to do so).
- A modest 10% increase in water rates (there has not been an increase since FY2008).
- A sewer fee equivalent to 42% of residential and commercial water bills.

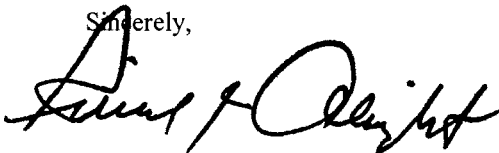
I will caution this council that while the above measures seem harsh, any money we use to pay down interest and debt from the Land Sale Reserve account will reoccur in FY2012. And while I personally detest the idea of utilizing these funds to balance the budget, I am not willing to engage in a Proposition 2 ½ override that would send commercial rates through the roof. Our only hope of growth over time cannot be compromised with a commercial tax rate that is oppressive.

Finally, I want the public to know our fiscal situation did not occur over the past six months and that it has come as a result of severe state cuts, over-utilization of reserve accounts, mismanagement of the Medical Insurance Trust, and the extreme lack of commercial and domestic growth in the city.

This budget is very tight and is truly reflective of the dire financial situation facing our city. With virtually no cash reserves, a 4% state cut in both municipal and school aid and declining local receipts, I am regrettably in a position to have to recommend an increase in taxes, an increase in fees, and further utilization of reserves to be assured that we maintain the level of municipal and school services we have grown to expect.

I want to thank the city's finance team, the City Council Finance Committee and the Department of Revenue for all of their help and guidance through this process.

Sincerely,



Richard J. Alcombright
Mayor



City of North Adams

In City Council

June 8, 2010

Ordered:

THAT THE AMOUNTS WHICH THE SEVERAL DEPARTMENTS AND OFFICERS MAY EXPEND DURING THE FISCAL YEAR COMMENCING JULY 1, 2010 AND ENDING JUNE 30, 2011, BE AND ARE HEREBY APPROPRIATED AS FOLLOWS:

1. GENERAL GOVERNMENT

ADMINISTRATIVE OFFICER			
SALARIES	\$	58,146.00	
EXPENSES	\$	2,500.00	
			\$ 60,646.00
ASSESSOR			
SALARIES	\$	88,116.00	
EXPENSES	\$	3,250.00	
			\$ 91,366.00
AUDITOR			
SALARIES	\$	76,459.00	
EXPENSES	\$	1,700.00	
			\$ 78,159.00
BOARD OF APPEALS			
EXPENSES	\$	1,800.00	
			\$ 1,800.00
CITY CLERK			
SALARIES	\$	112,122.00	
EXPENSES	\$	1,350.00	
			\$ 113,472.00
CITY COUNCIL			
SALARIES	\$	27,600.00	
EXPENSES	\$	6,920.00	
			\$ 34,520.00

ELECTION & REGISTRATION			
SALARIES	\$	10,000.00	
EXPENSES	\$	6,100.00	
		<hr/>	\$ 16,100.00
FINANCE DIRECTOR			
SALARIES	\$	38,093.00	
EXPENSES	\$	3,350.00	
		<hr/>	\$ 41,443.00
LAW DEPARTMENT			
SALARIES	\$	39,000.00	
EXPENSES	\$	2,900.00	
		<hr/>	\$ 41,900.00
LICENSE COMMISSION			
SALARIES	\$	2,000.00	
EXPENSES	\$	1,600.00	
		<hr/>	\$ 3,600.00
MAYOR			
SALARIES	\$	124,470.00	
EXPENSES	\$	4,250.00	
		<hr/>	\$ 128,720.00
MIS (INFORMATION SYSTEMS)			
SALARIES	\$	101,606.00	
EXPENSES	\$	146,951.00	
		<hr/>	\$ 248,557.00
OFFICE OF TOURISM & CULTURAL DEVELOPMENT			
SALARIES	\$	34,186.00	
EXPENSES	\$	27,000.00	
		<hr/>	\$ 61,186.00
PLANNING BOARD			
EXPENSES	\$	3,800.00	
		<hr/>	\$ 3,800.00
TRAFFICE & PARKING CONTROL			
SALARIES	\$	32,098.00	
EXPENSES	\$	15,350.00	
		<hr/>	\$ 47,448.00

TREASURER & COLLECTOR			
	CERTIFICATION OF NOTES & BONDS	\$	7,500.00
	FORECLOSURE COST	\$	20,000.00
	SERVICE CHARGES & FEES	\$	3,000.00
	SALARIES	\$	191,433.00
	EXPENSES	\$	39,900.00
			<u>261,833.00</u>
VITAL STATISTICS			
	EXPENSES	\$	1,500.00
			<u>1,500.00</u>
TOTAL FOR GENERAL GOVERNMENT			<u>\$ 1,236,050.00</u>

2. DEPARTMENT OF PUBLIC SAFETY

PUBLIC SAFETY			
	SALARIES	\$ 140,060.00	
	EXPENSES	\$ 15,468.00	
		<hr/>	\$ 155,528.00
BUILDING INSPECTOR			
	SALARIES	\$ 127,640.00	
	EXPENSES	\$ 4,550.00	
		<hr/>	\$ 132,190.00
EMERGENCY MANAGEMENT			
	SALARIES	\$ -	
	EXPENSES	\$ -	
		<hr/>	\$ -
ANIMAL CONTROL			
	SALARIES	\$ 26,261.00	
	EXPENSES	\$ 8,725.00	
		<hr/>	\$ 34,986.00
FIRE			
	SALARIES	\$ 1,152,525.00	
	EXPENSES	\$ 61,765.00	
		<hr/>	\$ 1,214,290.00
HEALTH INSPECTION SERVICES			
	SALARIES	\$ 208,121.00	
	EXPENSES	\$ 6,500.00	
	LABORTORY SUPPLIES	\$ 1,000.00	
	RELOCATION	\$ 1,000.00	
	SAFE WATER DRINKING ACT	\$ 8,000.00	
	TRANSFER STATION	\$ 1,070,600.00	
	TUBERCULOSIS	\$ 200.00	
	VISITING NURSES	\$ 3,500.00	
		<hr/>	\$ 1,298,921.00
POLICE			
	SALARIES	\$ 1,305,053.00	
	EXPENSES	\$ 98,700.00	
		<hr/>	\$ 1,403,753.00
PUBLIC PROPERTY AND BUILDINGS			
	SALARIES	\$ 103,643.00	
	EXPENSES	\$ 59,875.00	
		<hr/>	\$ 163,518.00

WEIGHTS/MEASURES INSPECTOR

SALARIES \$ 21,543.00
EXPENSES \$ 2,650.00

\$ 24,193.00

WIRE & ALARM

SALARIES \$ 59,063.00
EXPENSES \$ 7,350.00
STREET/TRAFFIC LIGHTING \$ 7,000.00

\$ 73,413.00

TOTAL FOR DEPARTMENT OF PUBLIC SAFETY

\$ 4,500,792.00

3. DEPARTMENT OF PUBLIC SERVICES

PUBLIC SERVICES			
	SALARIES	FY2011	
	EXPENSES	\$ 94,230.00	
		\$ 1,200.00	
		<hr/>	\$ 95,430.00
CEMETERY			
	SALARIES	\$ 130,081.00	
	EXPENSES	\$ 14,500.00	
		<hr/>	\$ 144,581.00
COUNCIL ON AGING			
	SALARIES	\$ 94,133.00	
	EXPENSES	\$ 5,050.00	
		<hr/>	\$ 99,183.00
ENGINEERING			
	SALARIES	\$ 22,021.00	
	EXPENSES	\$ 31,270.00	
		<hr/>	\$ 53,291.00
HIGHWAYS			
	SALARIES	\$ 695,412.00	
	EXPENSES	\$ 192,520.00	
	SNOW & ICE	\$ 175,000.00	
		<hr/>	\$ 1,062,932.00
LIBRARY			
	SALARIES	\$ 267,198.00	
	EXPENSES	\$ 76,000.00	
		<hr/>	\$ 343,198.00
PARKS AND RECREATION			
	SALARIES	\$ 100,492.00	
	EXPENSES	\$ 39,600.00	
		<hr/>	\$ 140,092.00
WINDSOR LAKE			
	SALARIES	\$ 49,500.00	
	EXPENSES	\$ 20,950.00	
		<hr/>	\$ 70,450.00

VETERAN'S SERVICES			
SALARIES	\$	25,000.00	
EXPENSES	\$	5,400.00	
VETERANS' BENEFITS	\$	200,000.00	
			\$ 230,400.00
			<hr/>
WATER WORKS DIVISION			
SALARIES	\$	130,000.00	
EXPENSES	\$	484,150.00	
			\$ 614,150.00
			<hr/>
TOTAL FOR DEPARTMENT OF PUBLIC SERVICES			\$ 2,853,707.00
			<hr/>

4. SCHOOL DEPARTMENT

SCHOOL DEPARTMENT		
SALARIES	\$ 12,022,941.00	
EXPENSES	\$ 3,750,857.00	
	<hr/>	\$ 15,773,798.00
 TOTAL FOR SCHOOL DEPARTMENT		<hr/>
		\$ 15,773,798.00

5. PENSIONS

PENSIONS

POLICE & FIRE PENSIONS	\$ 5,000.00	
RETIREMENT & PENSION CONTRIBUTION	\$ 2,039,014.00	
	<hr/>	\$ 2,044,014.00

TOTAL FOR PENSIONS		<hr/>	\$ 2,044,014.00
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6. UNCLASSIFIED

ANNUAL REPORT	\$ 4,000.00
AUDIT	\$ 45,000.00
BERKSHIRE REGIONAL PLANNING	\$ 9,335.00
CABLE COMMISSION	\$ 100.00
FICA - CITY'S SHARE	\$ 63,000.00
COMMISSION ON DISABILITIES	\$ 1,200.00
DAMAGES TO PERSON	\$ 2,000.00
EMPLOYEE TRAINING	\$ 12,000.00
GENERAL INSURANCE	\$ 265,000.00
H.W.Q.D. COMMISSION	\$ 200.00
H.W.Q.D. ASSESSMENT	\$ 983,749.00
HISTORICAL COMMISSION	\$ 1,000.00
HISTORICAL SOCIETY	\$ 2,000.00
HUMAN SERVICES	\$ 7,500.00
IN STATE TRAVEL	\$ 2,500.00
LABOR NEGOTIATION	\$ 10,000.00
LIFE INSURANCE	\$ 18,000.00
LITIGATION ACCOUNT	\$ 10,000.00
MEDEX	\$ 535,000.00
MEDICAL INSURANCE	\$ 3,700,000.00
MEMORIAL DAY	\$ 3,500.00
NO.BERK.VOCATIONAL	\$ 940,278.00
OFFICE COMM DEVELOPMENT	\$ 7,500.00
ORDINANCE REVISION	\$ 1,000.00
RENT CONTROL	\$ 500.00
RESERVE ACCOUNT	\$ 125,000.00
REVITALIZATION CO	\$ 7,000.00
SISTER CITY	\$ 600.00
TRAFFIC COMMISSION	\$ 500.00
TREE WARDEN	\$ 500.00
UNEMPLOYMENT COMPENSATION	\$ 8,000.00
WORKMENS' COMPENSATION	\$ 70,000.00
YOUTH PROGRAMS	\$ 4,000.00

TOTAL FOR UNCLASSIFIED

\$ 6,839,962.00

7. CAPITAL

CAPITAL			
EXPENSES	\$ 871,650.00		\$ 871,650.00
	<hr/>		
TOTAL FOR CAPITAL			<hr/>
			\$ 871,650.00

8. INTEREST

INTEREST

REVENUE LOANS	\$	22,825.00	
BOND ANTICIPATION	\$	402,574.00	
INTEREST ON CITY DEBT	\$	371,175.00	
		<hr/>	\$ 796,574.00

TOTAL FOR INTEREST

\$ 796,574.00

9. DEBT

DEBT

RETIREMENT OF DEBT

\$ 1,014,079.00

\$ 1,014,079.00

TOTAL FOR DEBT

\$ 1,014,079.00

RECAPITULATION SHEET

1. GENERAL GOVERNMENT	\$ 1,236,050.00
2. DEPARTMENT OF PUBLIC SAFETY	\$ 4,500,792.00
3. DEPARTMENT OF PUBLIC SERVICES	\$ 2,853,707.00
4. SCHOOL DEPARTMENT	\$ 15,773,798.00
5. PENSIONS	\$ 2,044,014.00
6. UNCLASSIFIED	\$ 6,839,962.00
7. CAPITAL	\$ 871,650.00
8. INTEREST	\$ 796,574.00
9. DEBT	\$ 1,014,079.00

GRAND TOTAL FOR BUDGET \$ 35,930,626.00

AND BE IT FUTHER ORDERED: THAT THE SUM OF THIRTY-FIVE MILLION NINE HUNDRED THIRTY THOUSAND SIX HUNDRED TWENTY SIX DOLLARS (\$35,930,626.00) LESS THE AMOUNT OF ESTIMATED REVENUE TO REDUCE THE TAX RATE, BE RAISED BY TAXATION.

AND BE IT FURTHER ORDERED: THAT THE HEADS OF VARIOUS DEPARTMENTS, WITH THE APPROVAL OF THE MAYOR, BE AND ARE HERBY AUTHORIZED TO TRADE-IN USED EQUIPMENT TOWARDS THE PURCHASE PRICE OF NEW EQUIPMENT, FOR WHICH MONEY HAS BEEN APPROPRIATED IN THE ANNUAL BUDGET.

ADMINISTRATIVE OFFICER

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
ADMINISTRATIVE OFFICER	\$ 51,187.13	\$ 58,500.00	\$ 58,146.00
TOTAL	\$ 51,187.13	\$ 58,500.00	\$ 58,146.00
EXPENSES			
OFFICE SUPPLIES	\$ 283.20	\$ 1,000.00	\$ 600.00
CAR ALLOWANCE	\$ 1,125.00	\$ 1,500.00	\$ 1,500.00
DUES AND SUBSCRIPTIONS	\$ -	\$ -	\$ 400.00
TOTAL	\$ 1,408.20	\$ 2,500.00	\$ 2,500.00
ADMINISTRATIVE OFFICER	\$ 52,595.33	\$ 61,000.00	\$ 60,646.00

ASSESSOR

	2009		2010		FY2011
	Actual		Adjusted Budget		Budget
SALARIES					
ASSESSOR	\$ 41,199.19	\$	41,826.00	\$	42,036.00
OFFICE MANAGER	\$ 31,890.29	\$	32,407.00	\$	32,569.00
CLERICAL PART TIME	\$ 8,678.21	\$	8,917.00	\$	9,959.00
PART TIME MEMBER (S)	\$ 3,552.00	\$	3,552.00	\$	3,552.00
DATA COLLECTOR	\$ -	\$	-	\$	-
TOTAL	\$ 85,319.69	\$	86,702.00	\$	88,116.00
EXPENSES					
OFFICE SUPPLIES	\$ 1,010.30	\$	1,000.00	\$	1,250.00
TRAVEL IN STATE	\$ 666.97	\$	-	\$	-
ADVERTISING	\$ -	\$	-	\$	125.00
CAR ALLOWANCE	\$ 1,500.00	\$	1,500.00	\$	1,500.00
DUES & MEMBERSHIPS	\$ 264.00	\$	375.00	\$	375.00
TOTAL	\$ 3,441.27	\$	2,875.00	\$	3,250.00
ASSESSOR	\$ 88,760.96	\$	89,577.00	\$	91,366.00

AUDITOR

	2009		2010		FY2011
	Actual		Adjusted Budget		Budget
SALARIES					
CITY AUDITOR	\$ 41,571.00	\$	42,244.00	\$	42,456.00
ASSISTANT CITY AUDITOR	\$ 33,293.60	\$	33,833.00	\$	34,003.00
BUDGET CONTROL OFFICER	\$ 27,162.50	\$	5,200.00	\$	-
TOTAL	\$ 102,027.10	\$	81,277.00	\$	76,459.00
EXPENSES					
OFFICE SUPPLIES	\$ 417.66	\$	800.00	\$	500.00
FORMS	\$ -	\$	200.00	\$	100.00
CAR ALLOWANCE	\$ 1,000.00	\$	1,000.00	\$	1,000.00
DUES & MEMBERSHIPS	\$ 70.00	\$	100.00	\$	100.00
TOTAL	\$ 1,487.66	\$	2,100.00	\$	1,700.00
AUDITOR	\$ 103,514.76	\$	83,377.00	\$	78,159.00

BOARD OF APPEALS

	2009		2010		FY2011
EXPENSES	Actual		Adjusted Budget		Budget
SECRETARIAL/CLERICAL	\$ 150.00	\$	600.00	\$	600.00
ADVERTISING	\$ 756.29	\$	1,000.00	\$	1,000.00
OFFICE SUPPLIES	\$ 80.00	\$	100.00	\$	100.00
DUES & MEMBERSHIPS	\$ -	\$	100.00	\$	100.00
TOTAL	\$ 986.29	\$	1,800.00	\$	1,800.00
BOARD OF APPEALS	\$ 986.29	\$	1,800.00	\$	1,800.00

CITY CLERK

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
CITY CLERK	\$ 45,648.64	\$ 46,389.00	\$ 46,688.00
ASSISTANT CITY CLERK	\$ 33,256.21	\$ 33,674.00	\$ 33,843.00
JUNIOR CLERK	\$ -	\$ -	\$ 21,108.00
CLERICAL PART TIME	\$ 17,518.70	\$ 21,000.00	\$ 10,483.00
TOTAL	\$ 96,423.55	\$ 101,063.00	\$ 112,122.00
EXPENSES			
OFFICE SUPPLIES	\$ 1,196.13	\$ 1,200.00	\$ 1,200.00
TRAVEL IN STATE	\$ 20.92	\$ -	\$ -
DUES & MEMBERSHIPS	\$ 150.00	\$ 300.00	\$ 150.00
TOTAL	\$ 1,367.05	\$ 1,500.00	\$ 1,350.00
CITY CLERK	\$ 97,790.60	\$ 102,563.00	\$ 113,472.00

CITY COUNCIL

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
CITY COUNCILORS	\$ 27,600.00	\$ 27,600.00	\$ 27,600.00
TOTAL	\$ 27,600.00	\$ 27,600.00	\$ 27,600.00
EXPENSES			
DEED RECORDING & FILING	\$ -	\$ 100.00	\$ 100.00
PRINTING	\$ 2,618.73	\$ 3,500.00	\$ 2,000.00
OFFICE SUPPLIES	\$ 450.36	\$ 500.00	\$ 500.00
LAW BOOKS	\$ 344.77	\$ -	\$ -
EXPENSE ALLOWANCE	\$ 4,320.00	\$ 4,320.00	\$ 4,320.00
TOTAL	\$ 7,733.86	\$ 8,420.00	\$ 6,920.00
CITY COUNCIL	\$ 35,333.86	\$ 36,020.00	\$ 34,520.00

ELECTION & REGISTRATION

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
ELECTION OFFICERS	\$ 6,655.00	\$ 7,000.00	\$ 7,700.00
REGISTRARS	\$ 2,300.00	\$ 2,300.00	\$ 2,300.00
CENSUS WORKERS	\$ -	\$ 1,000.00	\$ -
1 SALARIES	\$ 8,955.00	\$ 10,300.00	\$ 10,000.00
EXPENSES			
BUILDINGS	\$ 300.00	\$ 300.00	\$ 400.00
PRINTING	\$ 5,466.91	\$ 4,500.00	\$ 5,000.00
MISCELLANEOUS PURCHASED	\$ 100.00	\$ 200.00	\$ 200.00
OFFICE SUPPLIES	\$ 560.56	\$ 1,000.00	\$ 500.00
TOTAL	\$ 6,427.47	\$ 6,000.00	\$ 6,100.00
ELECTION & REGISTRATION	\$ 15,382.47	\$ 16,300.00	\$ 16,100.00

FINANCE DIRECTOR

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
DIRECTOR OF FINANCE & PURCHASING	\$ 37,204.98	\$ 37,990.00	\$ 38,093.00
TOTAL	\$ 37,204.98	\$ 37,990.00	\$ 38,093.00
EXPENSES			
POSTAGE	\$ 95.50	\$ -	\$ -
ADVERTISING	\$ 1,190.62	\$ 2,300.00	\$ 1,500.00
OFFICE SUPPLIES	\$ 324.08	\$ 700.00	\$ 350.00
CAR ALLOWANCE	\$ 1,200.00	\$ 1,500.00	\$ 1,500.00
DUES & MEMBERSHIPS	\$ 400.00	\$ -	\$ -
TOTAL	\$ 3,210.20	\$ 4,500.00	\$ 3,350.00
FINANCE DIRECTOR	\$ 40,415.18	\$ 42,490.00	\$ 41,443.00

LAW DEPARTMENT

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
SOLICITOR	\$ 39,000.00	\$ 38,000.00	\$ 38,000.00
SECRETARIAL	\$ -	\$ 1,000.00	\$ 1,000.00
TOTAL	\$ 39,000.00	\$ 39,000.00	\$ 39,000.00
EXPENSES			
DEED RECORDING & FILING	\$ 1,174.98	\$ 100.00	\$ 2,400.00
LITIGATION EXPENSE	\$ 1,170.00	\$ 200.00	
TELEPHONE	\$ -	\$ 200.00	\$ -
MISCELLANEOUS PURCHASED	\$ -	\$ 50.00	
OFFICE SUPPLIES	\$ 530.24	\$ 350.00	\$ -
LAW BOOKS	\$ -	\$ 2,000.00	\$ 500.00
TOTAL	\$ 2,875.22	\$ 2,900.00	\$ 2,900.00
LAW DEPARTMENT	\$ 41,875.22	\$ 41,900.00	\$ 41,900.00

LICENSE COMMISSION

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
MEMBERS	\$ 1,999.80	\$ 1,000.00	\$ 1,000.00
CHAIRMAN	\$ -	\$ 1,000.00	\$ 1,000.00
TOTAL	\$ 1,999.80	\$ 2,000.00	\$ 2,000.00
EXPENSES			
SECRETARIAL/CLERICAL	\$ 1,300.00	\$ 1,200.00	\$ 1,200.00
ADVERTISING	\$ (55.00)	\$ -	\$ -
OFFICE SUPPLIES	\$ 196.00	\$ 400.00	\$ 400.00
TOTAL	\$ 1,441.00	\$ 1,600.00	\$ 1,600.00
LICENSE COMMISSION	\$ 3,440.80	\$ 3,600.00	\$ 3,600.00

MAYOR

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
MAYOR	\$ 83,749.02	\$ 84,470.00	\$ 84,470.00
ADMINISTRATIVE ASSISTANT	\$ 40,710.45	\$ 41,371.00	\$ 40,000.00
TOTAL	\$ 124,459.47	\$ 125,841.00	\$ 124,470.00
EXPENSES			
ADVERTISING	\$ -	\$ 700.00	\$ -
OFFICE SUPPLIES	\$ 605.49	\$ 1,000.00	\$ 750.00
TRAVEL IN STATE	\$ 357.52	\$ 1,500.00	\$ 1,500.00
TRAVEL OUT OF STATE	\$ 350.00	\$ -	\$ -
EXPENSE ALLOWANCE	\$ 3,850.00	\$ 4,200.00	\$ -
DUES & MEMBERSHIPS	\$ 4,196.95	\$ 2,600.00	\$ 2,000.00
TOTAL	\$ 9,359.96	\$ 10,000.00	\$ 4,250.00
MAYOR	\$ 133,819.43	\$ 135,841.00	\$ 128,720.00

MIS (INFORMATION SYSTEMS)

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
MIS DIRECTOR	\$ 70,049.44	\$ 71,184.00	\$ 71,606.00
ASSISTANT MIS DIRECTOR	\$ -	\$ 12,200.00	\$ 30,000.00
TOTAL	\$ 70,049.44	\$ 83,384.00	\$ 101,606.00
EXPENSES			
DATA PROCESSING	\$ 85,662.57	\$ -	\$ 121,051.00
POSTAGE	\$ 134.14	\$ -	\$ 150.00
MISCELLANEOUS PURCHASED	\$ 324.00	\$ 125,000.00	\$ -
OFFICE SUPPLIES	\$ 2.49	\$ -	\$ 150.00
COMPUTER EQUIPMENT/SOFTWARE	\$ 4,138.84	\$ -	\$ 25,600.00
TOTAL	\$ 90,262.04	\$ 125,000.00	\$ 146,951.00
MIS (INFORMATION SYSTEMS)	\$ 160,311.48	\$ 208,384.00	\$ 248,557.00

OFFICE OF TOURISM & CULTURAL DEVELOPMENT

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
DIRECTOR	\$ 33,473.41	\$ 35,189.00	\$ 34,186.00
TOTAL	\$ 33,473.41	\$ 35,189.00	\$ 34,186.00
EXPENSES			
ELECTRIC	\$ 1,040.16	\$ -	\$ -
NATURAL GAS	\$ 2,253.91	\$ -	\$ -
PROMOTIONAL ACTIVITY	\$ 14,000.00	\$ 14,000.00	\$ 25,000.00
MISCELLANEOUS PURCHASED	\$ 100.00	\$ -	\$ -
OFFICE SUPPLIES	\$ 54.00	\$ 1,000.00	\$ 500.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 650.20	\$ -	\$ -
CAR ALLOWANCE	\$ 1,375.00	\$ 1,500.00	\$ 1,500.00
MISCELLANEOUS	\$ 25.03	\$ -	\$ -
TOTAL	\$ 19,498.30	\$ 16,500.00	\$ 27,000.00
OFF.OF TOURISM & CULTURAL	\$ 52,971.71	\$ 51,689.00	\$ 61,186.00

PLANNING BOARD

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
EXPENSES			
SECRETARIAL/CLERICAL	\$ 900.00	\$ 1,200.00	\$ 1,200.00
ADVERTISING	\$ 2,622.31	\$ 2,500.00	\$ 2,500.00
OFFICE SUPPLIES	\$ 277.00	\$ 100.00	\$ 100.00
TOTAL	\$ 3,799.31	\$ 3,800.00	\$ 3,800.00
PLANNING BOARD	\$ 3,799.31	\$ 3,800.00	\$ 3,800.00

TRAFFIC & PARKING CONTROL

	2009		2010		FY2011
	Actual		Adjusted Budget		Budget
SALARIES					
DEPARTMENT HEAD	\$ 5,200.00	\$	4,800.00	\$	5,200.00
PART TIME CLERK	\$ 9,479.52	\$	6,700.00	\$	-
TRAFFIC CONTROL OFFICER	\$ 26,497.05	\$	26,764.00	\$	26,898.00
CROSSING GUARDS	\$ 40.00	\$	-	\$	-
TOTAL	\$ 41,216.57	\$	38,264.00	\$	32,098.00
EXPENSES					
POSTAGE	\$ 95.59	\$	-	\$	-
MISCELLANEOUS PURCHASED	\$ 12,894.96	\$	-	\$	13,500.00
OFFICE SUPPLIES	\$ 4.98	\$	250.00	\$	500.00
EQUIPMENT--PARTS & ACCES	\$ -	\$	14,500.00	\$	1,000.00
CLOTHING & UNIFORMS	\$ 350.00	\$	350.00	\$	350.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 511.34	\$	-	\$	-
2 EXPENSES	\$ 13,856.87	\$	15,100.00	\$	15,350.00
TRAFFIC & PARKING	\$ 55,073.44	\$	53,364.00	\$	47,448.00

TREASURER & COLLECTOR

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
TREASURER/COLLECTOR	\$ 5,191.17	\$ 28,000.00	\$ 50,000.00
ASSIS. TREASURER/COLLECTOR	\$ 33,387.56	\$ 33,928.00	\$ 34,354.00
COMPUTER OPERATOR	\$ -	\$ 12,800.00	\$ -
PRINCIPAL CLERK	\$ 31,298.37	\$ 31,805.00	\$ 31,964.00
PRINCIPAL CLERK	\$ 29,982.98	\$ 31,551.00	\$ 31,710.00
CLERK - BOOKKEEPER	\$ 58,628.92	\$ 30,388.00	\$ 30,540.00
PAYROLL CLERK	\$ -	\$ -	\$ 12,865.00
TOTAL	\$ 158,489.00	\$ 168,472.00	\$ 191,433.00
EXPENSES			
OFFICE EQUIPMENT & FURNITURE	\$ -	\$ 250.00	\$ -
RENTAL POSTAGE MACHINE	\$ 1,368.00	\$ 1,400.00	\$ 1,400.00
FORECLOSURES	\$ (175.16)	\$ -	\$ -
PAYROLL SERVICE CHARGES	\$ -	\$ 2,400.00	\$ -
POSTAGE	\$ 42,892.81	\$ 50,000.00	\$ 35,000.00
OFFICE SUPPLIES	\$ 2,526.14	\$ 3,200.00	\$ 2,500.00
CHECK STOCK	\$ -	\$ 750.00	\$ -
YEAR END FORMS	\$ -	\$ 675.00	\$ -
BOOKS & PERIODICALS	\$ 300.30	\$ 550.00	\$ 400.00
DUES & MEMBERSHIPS	\$ 440.00	\$ 500.00	\$ 600.00
TOTAL	\$ 47,352.09	\$ 59,725.00	\$ 39,900.00
ADMINISTRATIVE ALLOCATION	\$ 2,812.89	\$ -	
BOND CERTIFICATION/PRINT	\$ 185.00	\$ 7,500.00	\$ 7,500.00
TOTAL	\$ 2,997.89	\$ 7,500.00	\$ 7,500.00
FORECLOSURES	\$ 17,213.92	\$ 27,000.00	\$ 20,000.00
ADVERTISING	\$ 1,374.05	\$ -	\$ -
TOTAL	\$ 18,587.97	\$ 27,000.00	\$ 20,000.00
SERVICE CHARGES & FEES	\$ 2,525.00	\$ 3,000.00	\$ 3,000.00
TOTAL	\$ 2,525.00	\$ 3,000.00	\$ 3,000.00
TREASURER & COLLECTOR	\$ 229,951.95	\$ 265,697.00	\$ 261,833.00

VITAL STATISTICS

	2009		2010		FY2011
EXPENSES	Actual		Adjusted Budget		Budget
BOOK BINDING	\$ 894.61	\$	1,000.00	\$	1,000.00
PRINTING	\$ -	\$	500.00	\$	-
OFFICE SUPPLIES	\$ 1,037.08	\$	700.00	\$	500.00
TOTAL	\$ 1,931.69	\$	2,200.00	\$	1,500.00
VITAL STATISTICS	\$ 1,931.69	\$	2,200.00	\$	1,500.00

PUBLIC SAFETY

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
COMMISSIONER	\$ 82,022.13	\$ 82,119.00	\$ 83,769.00
PRINCIPAL CLERK	\$ 32,045.00	\$ 32,552.00	\$ 32,716.00
OFFICE CLERK	\$ 30,833.58	\$ 31,551.00	\$ 23,575.00
TOTAL	\$ 144,900.71	\$ 146,222.00	\$ 140,060.00
EXPENSES			
ELECTRIC	\$ 20,039.66	\$ 23,000.00	\$ -
NATURAL GAS	\$ 20,452.06	\$ -	\$ -
OFFICE EQUIPMENT & FURNITURE	\$ 660.00	\$ -	\$ 3,842.00
COMMUNICATION LINES & EQ	\$ 2,816.94	\$ -	\$ -
POSTAGE	\$ 229.01	\$ -	\$ 267.00
MISCELLANEOUS PURCHASED	\$ 250.00	\$ -	\$ 4,431.00
VEHICLE REPAIR			\$ 1,378.00
OFFICE SUPPLIES	\$ 2,016.71	\$ 750.00	\$ 2,900.00
GAS & OIL	\$ -	\$ 22,500.00	\$ -
MEALS	\$ 101.04	\$ -	\$ -
PROGRAM/DEPARTMENT SUPPLIES	\$ 889.01	\$ -	\$ 1,800.00
TRAVEL IN STATE	\$ 45.57	\$ -	\$ -
DUES & MEMBERSHIPS	\$ -	\$ 750.00	\$ 850.00
TOTAL	\$ 47,500.00	\$ 47,000.00	\$ 15,468.00
PUBLIC SAFETY	\$ 192,400.71	\$ 193,222.00	\$ 155,528.00

BUILDING INSPECTOR

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
PRINCIPAL CLERK	\$ 30,957.28	\$ 31,459.00	\$ 31,617.00
BUILDING INSPECTOR	\$ 50,802.31	\$ 51,625.00	\$ 51,885.00
ASST. INSPECTOR OF BUILDINGS	\$ 44,840.06	\$ 38,570.00	\$ 44,138.00
TOTAL	\$ 126,599.65	\$ 121,654.00	\$ 127,640.00
EXPENSES			
NATURAL GAS	\$ 695.00	\$ -	\$ -
BUILDING REPAIRS	\$ 1,192.00	\$ -	\$ -
OFFICE SUPPLIES	\$ 920.90	\$ 1,200.00	\$ 1,200.00
R & M SERVICES BUILDINGS	\$ 105.84	\$ -	\$ -
CLOTHING & UNIFORMS	\$ 1,046.00	\$ 500.00	\$ 750.00
CAR ALLOWANCE	\$ -	\$ 1,500.00	\$ 1,800.00
DUES & MEMBERSHIPS	\$ 475.00	\$ 800.00	\$ 800.00
TOTAL	\$ 4,434.74	\$ 4,000.00	\$ 4,550.00
BUILDING INSPECTOR	\$ 131,034.39	\$ 125,654.00	\$ 132,190.00

EMERGENCY MANAGEMENT

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
DIRECTOR	\$ -	\$ 500.00	\$ -
TOTAL	\$ -	\$ 500.00	\$ -
EXPENSES			
ELECTRIC	\$ 106.51	\$ -	\$ -
TELEPHONE	\$ -	\$ 125.00	\$ -
BATTERIES	\$ -	\$ 250.00	\$ -
OFFICE SUPPLIES	\$ -	\$ -	\$ -
TOTAL	\$ 106.51	\$ 375.00	\$ -
EMERGENCY MANAGEMENT	\$ 106.51	\$ 875.00	\$ -

ANIMAL CONTROL

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
ANIMAL CONTROL OFFICER	\$ 25,713.72	\$ 25,999.00	\$ 26,261.00
ASSISTANT PART TIME	\$ -	\$ 1,500.00	\$ -
TOTAL	\$ 25,713.72	\$ 27,499.00	\$ 26,261.00
EXPENSES			
ELECTRIC	\$ 610.01	\$ 1,000.00	\$ -
PROGRAM EQUIPMENT	\$ 179.99	\$ 500.00	\$ -
VEHICLES	\$ -	\$ 700.00	\$ 700.00
TELEPHONE	\$ -	\$ -	\$ 600.00
MISCELLANEOUS PURCHASED	\$ 4,895.83	\$ 5,000.00	\$ 4,000.00
BOTTLED GAS	\$ 3,210.87	\$ -	\$ -
GAS & OIL	\$ -	\$ 2,900.00	\$ -
PARTS & ACCESSORIES	\$ 1,031.66	\$ -	\$ 1,000.00
GENERAL SUPPLIES	\$ -	\$ 1,000.00	\$ 750.00
CLOTHING & UNIFORMS	\$ 350.00	\$ 350.00	\$ 525.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 465.31	\$ -	\$ 1,000.00
STAFF DEVELOPMENT & TRAINING	\$ 60.00	\$ -	\$ 150.00
TOTAL	\$ 10,803.67	\$ 11,450.00	\$ 8,725.00
ANIMAL CONTROL	\$ 36,517.39	\$ 38,949.00	\$ 34,986.00

FIRE

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
FIRE DIRECTOR	\$ 63,118.26	\$ 64,187.00	\$ 64,415.00
FIRE RESERVES	\$ 15,180.00	\$ 10,000.00	\$ 15,000.00
LIEUTENANTS	\$ -	\$ 189,802.00	\$ 103,396.00
FIRE FIGHTERS	\$ 849,790.43	\$ 782,120.00	\$ 718,772.00
FIRE FIGHTERS SAFER MATCH	\$ -	\$ 51,869.00	\$ 75,466.00
OVERTIME	\$ 310,961.86	\$ 100,000.00	\$ 125,000.00
HOLIDAY SPECIAL	\$ 44,337.10	\$ 49,588.00	\$ 50,476.00
TOTAL	\$ 1,283,387.65	\$ 1,247,566.00	\$ 1,152,525.00
EXPENSES			
FOREST FIRE SUPPLIES	\$ -	\$ 500.00	\$ -
BUILDING SUPPLIES	\$ 1,209.80	\$ 2,000.00	\$ 2,000.00
COMMUNICATION LINES & EQ	\$ 2,919.35	\$ 2,500.00	\$ -
VEHICLES	\$ -	\$ 16,000.00	\$ 21,000.00
PEST CONTROL	\$ 300.00	\$ -	\$ 240.00
MEDICAL & DENTAL	\$ -	\$ 2,000.00	\$ 2,000.00
POSTAGE	\$ 42.24	\$ -	\$ 100.00
MISCELLANEOUS PURCHASED	\$ 10,168.76	\$ -	\$ -
OFFICE SUPPLIES	\$ 379.10	\$ 500.00	\$ -
EQUIPMENT FOR MEN	\$ 1,866.43	\$ 9,000.00	\$ 10,000.00
GAS & OIL	\$ -	\$ 4,000.00	\$ -
TIRES	\$ -	\$ 1,500.00	\$ -
PARTS & ACCESSORIES	\$ 9,601.36	\$ -	\$ -
MEALS	\$ -	\$ -	\$ 300.00
OXYGEN	\$ -	\$ 120.00	\$ -
CLOTHING & UNIFORMS	\$ 11,690.98	\$ 13,125.00	\$ 13,125.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 10,547.90	\$ 5,000.00	\$ 5,000.00
FIRE PREVENTION SUPPLIES	\$ 157.40	\$ 1,500.00	\$ 1,000.00
DUES & MEMBERSHIPS	\$ 579.95	\$ 450.00	\$ 1,000.00
STAFF DEVELOPMENT & TRAINING	\$ 75.00	\$ 6,000.00	\$ 6,000.00
TOTAL	\$ 49,538.27	\$ 64,195.00	\$ 61,765.00
FIRE	\$ 1,332,925.92	\$ 1,311,761.00	\$ 1,214,290.00

HEALTH INSPECTION SERVICES

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
BOARD OF HEALTH	\$ 1,625.00	\$ 2,250.00	\$ 2,250.00
DIRECTOR OF HEALTH SERVICES	\$ -	\$ 46,939.00	\$ 47,174.00
WATER FOREMAN SAMPLES-SA	\$ -	\$ 1,200.00	\$ -
OFFICE MANAGER	\$ 32,047.14	\$ 32,566.00	\$ 32,730.00
PART TIME CLERK	\$ -	\$ 4,200.00	\$ -
WORKING FOREMAN (MEN)			\$ 34,586.00
PART-TIME TRANSFER STATION	\$ 89,873.88	\$ 108,000.00	\$ 54,855.00
INSPECTOR #1	\$ 46,099.61	\$ 38,750.00	\$ 36,526.00
INSPECTOR #2	\$ 1,000.00	\$ 1,200.00	\$ -
OVERTIME	\$ 8,726.55	\$ -	\$ -
TOTAL	\$ 179,372.18	\$ 235,105.00	\$ 208,121.00

EXPENSES			
OFFICE EQUIPMENT & FURNITURE	\$ 115.62	\$ 250.00	\$ 250.00
EMERGENCY REMOVALS	\$ -	\$ 1,500.00	\$ -
PROFESSIONAL AND TECHNICAL	\$ -	\$ 4,000.00	\$ -
SECRETARIAL/CLERICAL	\$ 1,300.00	\$ 1,200.00	\$ 1,200.00
ADVERTISING	\$ -	\$ 250.00	\$ 750.00
OFFICE SUPPLIES	\$ 967.58	\$ 1,100.00	\$ 1,000.00
CAR ALLOWANCE	\$ 3,300.00	\$ 3,000.00	\$ 3,000.00
DUES & MEMBERSHIPS	\$ 205.00	\$ 200.00	\$ 300.00
TOTAL	\$ 5,888.20	\$ 11,500.00	\$ 6,500.00

RELOCATION			
EMERGENCY REMOVALS	\$ 450.00	\$ 1,500.00	\$ 1,000.00
TOTAL	\$ 450.00	\$ 1,500.00	\$ 1,000.00

LABORATORY SUPPLIES			
LABORATORY FEES	\$ -	\$ 1,000.00	\$ 1,000.00
TOTAL	\$ -	\$ 1,000.00	\$ 1,000.00

SAFE WATER DRINKING ACT			
LABORATORY FEES	\$ 5,345.00	\$ 5,000.00	\$ 5,000.00
WATER SAMPLES	\$ 2,655.00	\$ 3,000.00	\$ 3,000.00
TOTAL	\$ 8,000.00	\$ 8,000.00	\$ 8,000.00

HEALTH INSPECTION SERVICES

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
TRANSFER STATION			
ELECTRIC	\$ 5,722.71	\$ 6,200.00	\$ -
TRASH REMOVAL SERVICES	\$ 1,039,362.99	\$ 1,125,000.00	\$ 1,050,000.00
MISCELLANEOUS PURCHASED	\$ 9,217.08	\$ 8,000.00	\$ 8,000.00
BOTTLED GAS	\$ 1,941.51	\$ 1,500.00	\$ -
PARTS & ACCESSORIES	\$ 19,049.35	\$ -	\$ -
CLOTHING & UNIFORMS	\$ 1,950.00	\$ 1,600.00	\$ 1,600.00
PROGRAM/DEPARTMENT SUPPLIES	\$ -	\$ 11,000.00	\$ 11,000.00
TOTAL	\$ 1,077,243.64	\$ 1,153,300.00	\$ 1,070,600.00

TUBERCULOSIS

MEDICAL & DENTAL	\$ -	\$ 150.00	\$ 150.00
POSTAGE	\$ -	\$ 50.00	\$ 50.00
TOTAL	\$ -	\$ 200.00	\$ 200.00

VISITING NURSES

VISITING NURSES	\$ 3,767.00	\$ 5,500.00	\$ 3,500.00
TOTAL	\$ 3,767.00	\$ 5,500.00	\$ 3,500.00

HEALTH INSPECTION SERVICES	\$ 1,274,271.02	\$ 1,414,605.00	\$ 1,298,921.00
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POLICE

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
POLICE DIRECTOR	\$ 64,585.26	\$ 65,893.00	\$ 66,224.00
PART TIME CLERK	\$ -	\$ 1,500.00	\$ -
LIEUTENANTS	\$ 54,010.88	\$ 54,341.00	\$ 55,433.00
SERGEANTS	\$ 99,470.67	\$ 149,306.00	\$ 168,486.00
DETECTIVES	\$ 75,699.07	\$ 98,596.00	\$ 98,721.00
PATROLMEN	\$ 726,374.30	\$ 711,175.00	\$ 695,850.00
RESERVE PATROLMEN	\$ 127,643.36	\$ 72,000.00	\$ 50,000.00
DISPATCHERS	\$ 131,016.67	\$ 127,420.00	\$ -
COMMUNITY POLICING	\$ 496.58	\$ -	
MATRON SERVICES	\$ 1,489.88	\$ -	\$ 1,500.00
OVERTIME	\$ 159,848.00	\$ 84,000.00	\$ 100,000.00
HOLIDAY SPECIAL	\$ 51,086.60	\$ 53,002.00	\$ 53,839.00
COURT TIME	\$ 15,184.71	\$ 30,000.00	\$ 15,000.00
TOTAL	\$ 1,506,905.98	\$ 1,447,233.00	\$ 1,305,053.00
EXPENSES			
TELETYPE MAINTENANCE	\$ -	\$ 26,000.00	\$ -
INVESTIGATION	\$ -	\$ -	\$ 500.00
ELECTRIC	\$ 1,977.00	\$ -	\$ -
OFFICE EQUIPMENT & FURNITURE	\$ 2,076.30	\$ -	\$ 1,500.00
COMMUNICATION LINES & EQ	\$ 4,225.94	\$ 3,000.00	\$ 750.00
VEHICLES	\$ 4,092.13	\$ -	\$ 15,000.00
MEDICAL & DENTAL	\$ 150.00	\$ -	\$ 2,000.00
DATA PROCESSING	\$ -	\$ 10,525.00	\$ 10,525.00
TELEPHONE & TELEGRAPH	\$ 3,826.18	\$ -	\$ 10,200.00
POSTAGE	\$ 385.76	\$ -	\$ 300.00
MISCELLANEOUS PURCHASED	\$ 18,393.65	\$ -	\$ 8,700.00
BATTERIES			\$ 500.00
OFFICE SUPPLIES	\$ 6,325.33	\$ 4,500.00	\$ 5,200.00
EQUIPMENT FOR MEN	\$ 91.20	\$ -	\$ -
PARTS & ACCESSORIES	\$ 12,941.85	\$ 20,000.00	\$ -
MEALS	\$ 238.00	\$ -	\$ 250.00
CLOTHING & UNIFORMS	\$ 14,050.00	\$ 13,650.00	\$ 14,375.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 15,242.97	\$ -	\$ 3,000.00
AMMUNITION	\$ 2,572.50	\$ 4,500.00	\$ 4,500.00
TRAVEL IN STATE	\$ 309.75	\$ -	\$ -
TRAVEL OUT OF STATE	\$ 6.00	\$ -	\$ -
DUES & MEMBERSHIPS	\$ 1,623.50	\$ 450.00	\$ 1,900.00
STAFF DEVELOPMENT & TRAINING	\$ 1,209.03	\$ 1,500.00	\$ 18,000.00
PRISONER CARE	\$ 1,952.29	\$ 1,500.00	\$ 1,500.00
TOTAL	\$ 91,689.38	\$ 85,625.00	\$ 98,700.00
 POLICE	 \$ 1,598,595.36	 \$ 1,532,858.00	 \$ 1,403,753.00

PUBLIC PROPERTY AND BUILDINGS

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
PART TIME PLUMBING INSPECTOR	\$ 10,639.97	\$ 13,200.00	\$ 12,000.00
MAINTENANCE SUPERVISOR	\$ -	\$ -	\$ 22,500.00
CUSTODIAN (S)	\$ 33,195.27	\$ 48,621.00	\$ 33,843.00
PART TIME CUSTODIAN	\$ 30,358.85	\$ 33,311.00	\$ 30,000.00
SEASONAL WORKER (S)	\$ 14,793.88	\$ -	\$ 5,300.00
TOTAL	\$ 88,987.97	\$ 95,132.00	\$ 103,643.00
EXPENSES			
ELECTRIC	\$ 31,902.41	\$ 35,000.00	\$ -
NATURAL GAS	\$ 30,802.92	\$ 33,000.00	\$ -
BUILDING REPAIRS	\$ 15,217.87	\$ 12,000.00	\$ 12,000.00
ELEVATORS	\$ 11,740.60	\$ 13,250.00	\$ 11,000.00
HEATING MAINTENANCE	\$ 9,037.63	\$ 12,000.00	\$ 10,000.00
TRASH REMOVAL SERVICES	\$ -	\$ -	\$ 6,500.00
OFFICE SUPPLIES	\$ 11,411.00	\$ -	\$ -
R & M SERVICES BUILDINGS	\$ 19,946.15	\$ 20,000.00	\$ 20,000.00
CLOTHING & UNIFORMS	\$ 375.00	\$ 1,200.00	\$ 375.00
CAR ALLOWANCE	\$ -	\$ 2,400.00	\$ -
TOTAL	\$ 130,433.58	\$ 128,850.00	\$ 59,875.00
 PUBLIC PROPERTY AND BUILDINGS	 \$ 219,421.55	 \$ 223,982.00	 \$ 163,518.00

WEIGHTS/MEASURES INSPECTOR

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
DEPARTMENT HEAD	\$ 21,178.03	\$ 21,436.00	\$ 21,543.00
TOTAL	\$ 21,178.03	\$ 21,436.00	\$ 21,543.00
EXPENSES			
ADVERTISING	\$ 124.38	\$ -	\$ -
OFFICE SUPPLIES	\$ -	\$ 100.00	\$ 200.00
PROGRAM/DEPARTMENT SUPPLIES	\$ -	\$ 100.00	\$ 500.00
TRAVEL IN STATE	\$ -	\$ 200.00	\$ 250.00
CAR ALLOWANCE	\$ 1,500.00	\$ 1,500.00	\$ 1,500.00
DUES & MEMBERSHIPS	\$ 75.00	\$ 125.00	\$ 200.00
TOTAL	\$ 1,699.38	\$ 2,025.00	\$ 2,650.00
WEIGHTS & MEASURE	\$ 22,877.41	\$ 23,461.00	\$ 24,193.00

WIRE AND ALARM

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
ASSISTANT PART TIME	\$ -	\$ 10,200.00	\$ -
ELECTRICIAN	\$ -	\$ -	\$ 22,500.00
HELPER	\$ 32,373.87	\$ 33,373.00	\$ 33,063.00
OVERTIME	\$ 9,031.52	\$ 6,000.00	\$ 3,500.00
TOTAL	\$ 41,405.39	\$ 49,573.00	\$ 59,063.00
EXPENSES			
ELECTRIC	\$ 2,056.15	\$ 2,500.00	\$ -
NATURAL GAS	\$ 1,402.96	\$ 3,000.00	\$ -
VEHICLES	\$ 3,118.91	\$ -	\$ 500.00
AMERICAN FLAGS	\$ 1,319.50	\$ 800.00	\$ 800.00
FIRE ALARM EXTENSION	\$ -	\$ 2,000.00	\$ 1,000.00
MISCELLANEOUS PURCHASED	\$ 1,551.84	\$ -	\$ -
GENERAL SUPPLIES	\$ 1,278.66	\$ 5,000.00	\$ 4,500.00
CLOTHING & UNIFORMS	\$ 325.00	\$ 325.00	\$ 325.00
PROGRAM/DEPARTMENT SUPPLIES	\$ 993.76	\$ -	\$ 100.00
DUES & MEMBERSHIPS	\$ 90.00	\$ -	\$ 125.00
STAFF DEVELOPMENT & TRAINING	\$ 189.00	\$ -	\$ -
TOTAL	\$ 12,325.78	\$ 13,625.00	\$ 7,350.00
ELECTRIC	\$ 6,613.30	\$ 11,000.00	\$ -
PROGRAM/DEPARTMENT SUPPLIES	\$ 4,987.72	\$ -	\$ 1,000.00
ELECTRIC	\$ 228,667.99	\$ 230,000.00	\$ -
PROGRAM/DEPARTMENT SUPPLIES	\$ 2,155.78	\$ -	\$ 6,000.00
TOTAL	\$ 242,424.79	\$ 241,000.00	\$ 7,000.00
WIRE & ALARM	\$ 296,155.96	\$ 304,198.00	\$ 73,413.00

SCHOOL DEPARTMENT

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES	\$ 10,417,292.12	\$ 11,559,391.00	\$ 12,022,941.00
EXPENSES	\$ 4,434,405.66	\$ 3,990,821.00	\$ 3,750,857.00
SCHOOL DEPARTMENT	\$ 14,851,697.78	\$ 15,550,212.00	\$ 15,773,798.00

PENSIONS

	2009 Actual	2010 Adjusted Budget	FY2011 Budget
SALARIES			
RETIREMENT FUND	\$ 4,367.16	\$ 5,000.00	\$ 5,000.00
TOTAL	\$ 4,367.16	\$ 5,000.00	\$ 5,000.00
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POLICE & FIRE PENSION	\$ 4,367.16	\$ 5,000.00	\$ 5,000.00

NORTH ADAMS CONTRIBUTORY RETIREMENT SYSTEM

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
SALARIES			
RETIREMENT FUND	\$ 1,876,875.00	\$ 1,965,049.00	\$ 2,039,014.00
TOTAL	\$ 1,876,875.00	\$ 1,965,049.00	\$ 2,039,014.00
RETIREMENT & PENSION	\$ 1,876,875.00	\$ 1,965,049.00	\$ 2,039,014.00

UNCLASSIFIED

	2009	2010	FY2011
	Actual	Adjusted Budget	Budget
4820 AIRPORT COMMISSION	\$ 14,390.26	\$ 20,000.00	\$ -
1950 ANNUAL REPORT	\$ -	\$ 4,000.00	\$ 4,000.00
1100 AUDIT	\$ 28,943.00	\$ 25,500.00	\$ 45,000.00
1790 BERKSHIRE REGIONAL PLANNING	\$ 9,334.94	\$ 9,335.00	\$ 9,335.00
1690 CABLE COMMISSION	\$ -	\$ 100.00	\$ 100.00
9121 FICA - CITY'S SHARE	\$ 62,233.61	\$ 65,000.00	\$ 63,000.00
5460 COMMISSION ON DISABILITES	\$ -	\$ 1,200.00	\$ 1,200.00
1710 CONSERVATION COMMISSION	\$ 450.00	\$ 500.00	\$ -
9410 DAMAGES TO PERSON	\$ -	\$ 2,000.00	\$ 2,000.00
5490 EMPLOYEE ASSISTANT	\$ -	\$ 1,000.00	\$ -
5470 EMPLOYEE TRAINING	\$ 9,106.07	\$ 13,500.00	\$ 12,000.00
9000 5174 GENERAL INSURANCE	\$ 279,196.00	\$ 265,000.00	\$ 265,000.00
4513 H.W.Q.D. COMMISSION	\$ 200.00	\$ 200.00	\$ 200.00
H.W.Q.D. ASSESSMENT	\$ 951,245.64	\$ 930,331.00	\$ 983,749.00
6901 HISTORICAL COMMISSION	\$ -	\$ 1,000.00	\$ 1,000.00
6902 HISTORICAL SOCIETY	\$ 2,000.00	\$ 2,000.00	\$ 2,000.00
5990 HUMAN SERVICES	\$ 21,100.00	\$ 7,500.00	\$ 7,500.00
IN STATE TRAVEL			\$ 2,500.00
1520 LABOR NEGOTIATION	\$ 9,005.39	\$ 10,000.00	\$ 10,000.00
9150 LIFE INSURANCE	\$ 14,135.85	\$ 18,500.00	\$ 18,000.00
1090 LITIGATION ACCOUNT	\$ 7,629.50	\$ 25,000.00	\$ 10,000.00
9000 5170 MEDEX	\$ 525,000.00	\$ 400,000.00	\$ 535,000.00
9111 MEDICAL INSURANCE	\$ 3,000,000.00	\$ 3,045,000.00	\$ 3,700,000.00
6920 MEMORIAL DAY	\$ 3,373.43	\$ 3,500.00	\$ 3,500.00
3200 NO.BERK.VOCATIONAL	\$ 698,838.00	\$ 872,930.00	\$ 940,278.00
1900 OFFICE OF COMM. DEVELOPMENT	\$ 4,888.46	\$ 7,500.00	\$ 7,500.00
1190 ORDINANCE REVISION	\$ 1,000.00	\$ 1,000.00	\$ 1,000.00
1850 RENT CONTROL	\$ -	\$ 500.00	\$ 500.00
9411 RESERVE ACCOUNT	\$ -	\$ 125,000.00	\$ 125,000.00
5200 REVITALIZATION COMMISSION	\$ 7,000.00	\$ 5,500.00	\$ 7,000.00
6930 SISTER CITY	\$ 300.00	\$ 500.00	\$ 600.00
4900 TRAFFIC COMMISSION	\$ 487.50	\$ 600.00	\$ 500.00
3400 TREE WARDEN	\$ 500.00	\$ 500.00	\$ 500.00
9130 UNEMPLOYMENT COMPENSATION	\$ 585.00	\$ 8,000.00	\$ 8,000.00
9120 WORKMENS' COMPENSATION	\$ 63,941.93	\$ 55,000.00	\$ 70,000.00
5421 YOUTH PROGRAMS	\$ 3,500.00	\$ 6,000.00	\$ 4,000.00
TOTAL	\$ 5,718,384.58	\$ 5,933,196.00	\$ 6,839,962.00

CAPITAL ITEMS

	2009		2010		FY2011
	Actual		Adjusted Budget		Budget
EXPENSES					
OFFICE EQUIPMENT & FURNITURE	\$ 14,713.74	\$	30,000.00	\$	15,000.00
COMMUNICATION LINES & EQ	\$ 58,514.29	\$	60,000.00	\$	60,000.00
PROGRAM EQUIPMENT	\$ -	\$	25,000.00	\$	-
PROFESSIONAL AND TECHNICAL	\$ 31,175.00	\$	12,000.00	\$	-
MISCELLANEOUS PURCHASED	\$ -	\$	40,888.56	\$	25,000.00
GAS & OIL	\$ 184,226.24	\$	158,000.00	\$	200,000.00
ELECTRIC	\$ -	\$	-	\$	477,650.00
NATURAL GAS	\$ -	\$	-	\$	48,500.00
BOTTLED GAS	\$ -	\$	-	\$	10,500.00
ROAD PAVING	\$ 33,103.86	\$	55,000.00	\$	35,000.00
LANDFILL (EQUIPMENT)	\$ -	\$	2,500.00	\$	-
IMPROVEMENTS/BUILDING	\$ -	\$	7,500.00	\$	-
PUBLIC SERVICES	\$ -	\$	-	\$	-
PROPERTY/PURCHASE	\$ -	\$	-	\$	-
TRANSFERS TO OTHER FUNDS	\$ -	\$	-	\$	-
TOTAL	\$ 321,733.13	\$	390,888.56	\$	871,650.00
CAPITAL ITEMS	\$ 321,733.13	\$	390,888.56	\$	871,650.00

MUNICIPAL DEBT

	2009	2010	FY2011
EXPENSES	Actual	Adjusted Budget	Budget
MATURING PRIN.ON LONG TERM	\$ 1,622,596.07	\$ 1,510,571.75	\$ 1,014,079.00
TOTAL	\$ 1,622,596.07	\$ 1,510,571.75	\$ 1,014,079.00
INTEREST ON LONG TERM DEBT	\$ 615,945.38	\$ 532,062.52	\$ 371,175.00
TOTAL	\$ 615,945.38	\$ 532,062.52	\$ 371,175.00
BOND AMT INT ON NOTE&SH.	\$ 88,471.41	\$ 777,876.00	\$ 402,574.00
INT. ON NOTES & SH.TERM	\$ -	\$ 15,000.00	\$ 22,825.00
TRANSFER TO OTHER FUNDS	\$ 325,000.00	\$ -	
TOTAL	\$ 413,471.41	\$ 792,876.00	\$ 425,399.00
 MUNICIPAL DEBT	 \$ 2,652,012.86	 \$ 2,835,510.27	 \$ 1,810,653.00